

WASTEWATER

RESOURCES	ACTUAL FY03	ACTUAL FY04	BUDGET FY05	PROJECTED FY05	RECOMMENDED FY06
Personnel Expenses	\$ 20,464,246	\$ 22,713,685	\$ 22,946,321	\$ 21,897,215	\$ 24,092,752
Operating Expenses	47,966,111	52,381,361	31,640,188	31,370,036	32,874,639
Operating Budget	\$ 68,430,357	\$ 75,095,046	\$ 54,586,509	\$ 53,267,251	\$ 56,967,391
Capital Outlay	8,207,777	6,502,331	15,214,927	15,209,042	8,010,000
Debt Service & Transfers	499,336	<1,347,907>	20,809,301	20,809,301	23,423,609
Budget Allocation	\$ 77,137,470	\$ 80,249,470	\$ 90,610,737	\$ 89,285,594	\$ 88,401,000
Authorized Positions	378	378	378	378	378

Vision and Mission: The wastewater department will become a world-class utility while protecting the environment. It will operate in a cost-effective manner and continually improve the department and its work practices. The department's vision will be achieved through: effective leadership; teams of highly trained, multi-skilled motivated individuals; an organizational culture of trust, cooperation and open communication; decisions made at the lowest level possible; appropriate technology; and compensation based on technology and skill. The mission of the wastewater department is to provide outstanding services to our customers while protecting public health and the environment.

Goals and Objectives: The wastewater department promotes excellent customer service, strives to improve internal business practices, improve financial stability and encourages learning and growth. In executing its balanced scorecard, the wastewater department's goals support the following initiatives:

- Be an efficient and well-run organization. Be a model for doing business.
- Manage assets effectively.
- Improve communication to other departments and to the administration.
- Maintain appropriate rates for a sustainable wastewater system.
- Use federal homeland security guidelines to protect the wastewater infrastructure.
- Execute our commitments to provide superior services.

Current Operations and Initiatives: The wastewater department's core function is the management of the collection, transmission, treatment and disposal of the wastewater generated by the city's 116 square mile service area. The operation of the department is accomplished through two major areas: the collection division maintains the lines that collect wastewater to include pump stations which send the wastewater to the treatment plant for processing; and the wastewater treatment plant which provides the treatment process. Some initiatives that the wastewater department will continue in FY06 are: the optimization program which has resulted in a savings since October 2002, of over \$8 million; conduct a sanitary sewer evaluation study; implement a force main replacement program; and a grease abatement ordinance.

Performance Measures	FY04	FY05	FY06
	Actual	Projected	Estimated
Miles of Pipe Maintained	1,921	1,925	1,925
Average Daily Flow (millions of gallons)	57	59	60
Pumping Stations Maintained	200	216	219