

WASTEWATER

RESOURCES	ACTUAL FY06	ACTUAL FY07	BUDGET FY08	PROJECTED FY08	RECOMMENDED FY09
Personnel Expenses	\$ 23,813,319	\$ 25,348,298	\$ 26,645,397	\$ 25,684,253	\$ 26,620,723
Operating Expenses	<u>55,767,353</u>	<u>62,975,345</u>	<u>40,698,067</u>	<u>39,868,240</u>	<u>40,318,414</u>
Operating Budget	\$ 79,580,672	\$ 88,323,643	\$ 67,343,464	\$ 65,552,493	\$ 66,939,137
Capital Outlay	8,726,903	7,053,199	10,691,732	9,868,498	10,273,250
Transfers	<u>18,502,608</u>	<u>23,413,670</u>	<u>23,156,529</u>	<u>23,156,529</u>	<u>21,555,630</u>
Budget Allocation	\$ 106,810,183	\$ 118,790,512	\$ 101,191,725	\$ 98,577,520	\$ 98,768,017
Authorized Positions	378	378	376	376	369

Vision and Mission: Tampa's wastewater's vision is to become a world-class utility while protecting the environment, to operate in a cost effective manner and to continually improve ourselves and our work practices. The vision will be achieved through:

- effective leadership.
- teams of highly trained, multi-skilled motivated individuals.
- an organizational culture of trust, cooperation and open communication.
- decisions made at the lowest level possible.
- appropriate technology.
- compensation based on technology and skill.

Our mission is to provide outstanding wastewater services to our customers while protecting public health and the environment.

Goals and Objectives: The wastewater department promotes excellent customer service, strives to improve internal business practices, maintain its financial stability, and encourages learning and growth. Our balanced scorecard supports the department's goals through the following initiatives:

- Managing assets effectively.
- Improving internal and external communication.
- Protecting our infrastructure through the use of homeland security guidelines.
- Meeting our commitments to provide superior services.

Current Operations and Initiatives: The wastewater department's core function is the management of the collection, transmission, treatment and disposal of the sewage generated by the city's 219 square mile service area. The two major areas of operation are the collection division that maintains our numerous sewer lines and the treatment plant division. The plant maintains our 221 pumping stations and the plant facilities that treat the wastewater and disposes of the effluent and sludge pellets as saleable products. The Sewer System Evaluation Study (SSES) has been completed. Based on the SSES recommendations, the final phase of our response plan is scheduled to begin. The design and construction of these improvements have been anticipated in our capital improvement project program budget.

Performance Measures	FY07 Actual	FY08 Projected	FY09 Estimated
Miles of Sewer Pipe Maintained	1,836	1,890	1,895
Average Treated Daily Flow	57	60	60
Number of Pumping Stations Maintained	220	226	221
Implement a 5 Step Plan for the Consent Order	0	4	5