OVERVIEW

• BUDGET HIGHLIGHTS
• FY2017 RECOMMENDED BUDGET OVERVIEW
• FY2017 – FY2021 CAPITAL IMPROVEMENT PROGRAM
• FY2017 ENTERPRISE DEPARTMENT BUDGET
• BUDGET CALENDAR
THE CITY OF TAMPA

- “Best City in the Southeast” – *Money Magazine*
- “Top Place to Move” – *Realtor.com*
- “6th Best City for Women to Open a Business In” – *Forbes*
- “One of the Best Cities in America for Veterans” – *Wallethub.com*
- “Only City in Florida to make the list of “America’s Best Cities” – *Bloomberg Business Week*
- “Tampa Tied for 5th Best Cities to Find a Job in 2016” – *Forbes*
- “Channel District: Hottest Real Estate Market in Region” – *83 Degrees*
- “Tampa: A ‘Value Stock’ in Transformation” – *CNBC*
- “Tampa Area 13th Fastest Growing Metro Area in the U.S.” – *U.S. Census*
- “Best Place to Own a Home” – *Porch.com*
- “Top 5 Best Cities in the U.S. to Raise a Family” – *Homes.com*
- “2nd Best City in the Country for Recreation” – *Wallethub.com*
- “3rd Best Domestic Airport in the Country” – *Travel & Leisure*
- “Top Metros for Construction Job Growth” – *Associated General Contractors of America*
The Tampa-St. Petersburg-Clearwater Metropolitan Statistical Area (MSA) is a star among Florida communities when it comes to a handful of economic measures

- The Tampa-St. Petersburg-Clearwater MSA region added 42,800 new private-sector jobs in March 2016 compared to the same period a year ago.

- Tampa Bay MSA’s unemployment is the lowest it’s been in six years, resulting in an unemployment rate of 4.6%, down from 9.9% in 2011.

- The industries that showed the best job growth were in the professional and business services with 12,400 positions followed by education and health services with 11,000 new jobs.

- The Tampa-St. Petersburg-Clearwater MSA was first among state metro areas in job demand in March with 47,790 job openings and led the way in demand for science, technology, engineering and math (STEM) positions, with 14,950 openings in March.

Source: Tampa Bay Business Journal; April 15, 2016
FY2017 BUDGET OBJECTIVES

• CREATING JOBS AND GROWING OUR ECONOMY
• PROTECTING OUR CHILDREN
• ENHANCING QUALITY OF LIFE
• IMPROVING OUR INFRASTRUCTURE
• RETAINING AND REWARDING OUR EMPLOYEES
• BALANCED BUDGET WITHOUT USING RESERVES
• STREAMLINING REGULATORY AND PERMITTING PROCESSES
The City of Tampa Parks and Recreation Department was recently selected to receive a National Excellence in Innovative Programming Award by the National Recreation and Park Association (NRPA)

- The Excellence in Innovative Programming Award recognizes and honors an agency that demonstrates leadership with advanced, groundbreaking ideas in programming

- Tampa is a city that has built its way out of the recession and transformed its community into a vibrant, charismatic leader of industry and leisure

- Leading the way are two new and exciting programs, the Stay & Play Program and Tree-Mendous Tampa
BUDGET HIGHLIGHTS
STAY & PLAY

• Expanded summer programming at nine Tampa Parks and Recreation facilities and five city pools to help keep kids safe throughout the summer.

• Parks will remain open until midnight, seven days a week throughout the end of summer.

• Activities will be held in a semi-structured environment and will range from sporting activities like basketball to indoor movie screenings.

• Our children have participated in Stay & Play more than 69,000 times since inception in 2015.

• The City will provide free annual rec cards to teenagers, ages 13 - 19 years, and will keep selected community centers and pools open later, providing snacks and dinner at some locations.
• After school hours in America are at a critical time
  – 15 million school-age children are on their own after school
  – 28 million parents of school-age children are employed, 23 million who work full-time
  – Only 8.4 million children participate in after school programs
  – The hours between 3 and 6 p.m. are the peak hours for juvenile crime and experimentation with drugs, alcohol, cigarettes, and sex

• City of Tampa Youth Programs
  – No-cost after school and summer camps are provided to over 3,500 youth at 30 locations throughout the City
  – Activities offered include sports, arts and crafts, swimming, and computer technology, as well as various field trips
  – In addition, athletic leagues (lacrosse, soccer, softball, and basketball), fitness classes, and education and leisure opportunities
  – More than 1,800 teenagers have signed up for a free rec card since the beginning of the program in July 2015 and all will have access to facilities, after school programs, and more during the school year

• After school programs offer a range of benefits to youth and their families

After-School All-Stars (ASAS) provides comprehensive after school programs that keep children safe and help them succeed in school and life.

After-School All-Stars recently launched its first chapter in Tampa at Memorial Middle School in Seminole Heights.

ASAS is free for all students.

In addition to being a safe and engaging environment, ASAS provides learning opportunities for kids, addresses the major issues kids face today, and provides practical solutions for working families in under resourced communities.

Source: Afterschoolallstars.org
• President Obama’s goal to end Veteran homelessness and to ensure that a Veteran never sleeps on the streets or in an emergency shelter in Hillsborough County

• Launched Operation Reveille in partnership with the Tampa Hillsborough Homeless Initiative, Hillsborough County, and 50 other local organizations

• As a result of Operation: REVEILLE, our community has experienced a 42% decrease in Veteran homelessness

Permitted nearly $10 billion worth of construction from FY2011 – FY2016 Projected

City of Tampa set a record in FY2015, permitting more than $2.4 billion worth of projects

FY2016 permitted projects are projected at $2.3 billion

FY2017 permitted revenues are budgeted at $7.5 million
The City of Tampa is investing over $96 million in our urban neighborhoods to fulfill the goals outlined by our citizens in the InVision Tampa Center City Plan. Improvements include:

- Completion of the Tampa Riverwalk
- 3 new parks in our urban core – Water Works Park, Perry Harvey Sr. Park, and Julian B. Lane Riverfront Park
- Two-way Cass and Tyler Streets – to make our downtown more functional and provide a true east-west spine for pedestrians and cyclists connecting West Tampa to historic Ybor City

Creating a Center City that is dense and pedestrian friendly;

- There are currently over 3,000 residential units either recently completed, under construction or about to start construction in the immediate area of downtown
- Tampa has attracted a considerable amount of investment capital. Companies from outside of the Tampa area have invested over $500 million in downtown hotels and office buildings in the last two years.
- The construction of the University of South Florida’s Morsani College of Medicine in downtown is expected to spur additional investment
BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

- **SkyHouse** – 23 story, 320 unit development with street level retail in downtown Tampa
  - Developed by Atlanta's Novare Group
  - Opened July 2015

- **The Martin at Meridian** – 316 unit apartment tower space in Channelside
  - Anchored by 30,000 square foot Publix grocery store
  - Scheduled to break ground third quarter 2016

- **Crescent Westshore** – 374 unit apartment complex
  - Developed by Crescent Communities
  - Opening August 2016

- **Las Novedades Hotel Redevelopment** – 180 hotel rooms
  - Boutique hotel using adaptive reuse of historic structure in Ybor City

- **Harbour Island Apartments** – 21 story, 235 apartment units
  - Opening September 2016
Riverwalk Tower

• The 52-story mixed-use Riverwalk Tower will be built on the former Trump Tower site at Ashley Drive and Brorein Street.

• Riverwalk Tower will be the tallest building in Tampa and the tallest building on the West Coast of Florida.

• The tower is the first new multi-tenant office building proposed in downtown Tampa in more than 20 years. The 52-story mixed-use structure — seven stories of parking, 14 stories of office space and 31 stories of luxury residential units — makes it a pioneering new development for the Tampa Bay region.
Strategic Property Partners
Total potential investment of over $2 billion on 40 acres in southern downtown. Project includes:

- USF Morsani College of Medicine and Heart Health Institute
- New hotel on Old Water Street
- Redeveloped Channelside Bay Plaza
- Office and residential development with a wellness focused design including pedestrian friendly streetscape
- Roadway construction will begin in August 2016
  - The conversion of Channelside Drive from Meridian Street to Jefferson Street from a one-way, eastbound only road into a two-way roadway
  - An extension of Old Water Street north from Channelside Drive to Cumberland Avenue to create a north-south connection
• **The Heights** – Led by Tampa-based SoHo Capital; $820 million, 1,520 residences, 640,000 square feet of office and retail
  
  – The 43-acre project has an elevation slightly above that of downtown
  
  – Developers Adam Harden and Chas Bruck are restoring much of the 106-year-old Tampa Armature Works
  
  – The Heights will also have a theater, restaurants and a market with a florist, coffee shop, bar, butcher shop, and bakery
  
  – The group is currently in the permitting phase for infrastructure improvements, a 350 unit residential property and the renovation of the Armature Works

• **The Encore Project** – Construction continues on this 30 acre mixed use, mixed income project immediately north of the Central Business District
  
  – **The Ella Senior Apartment Complex**, which consists of 160 apartments; **The Trio**, which consists of 141 family units; and **The Reed at Encore**, which consists of 158 apartment units for seniors; all are fully opened and occupied
  
  – **The Tempo at Encore** – 203 family units expected to be completed fall 2016
Riverwalk

- **Kennedy Boulevard Plaza Segment**
  - Crown jewel of the Riverwalk featuring 1,460-foot over-water walkway, and four shaded gathering areas
  - Completed in March 2015

- **Doyle Carlton Segment**
  - 2,050-foot connector links the Straz Center with the newly opened Water Works Park
  - Completes the Riverwalk providing a total 2.3 miles of continuous walkway through the heart of downtown Tampa
  - Completed in May 2016
West Tampa Redevelopment

• The goal is to create a genuinely diverse and economically integrated community over the next 10 years that will:
  – Reconnect the neighborhood street grid
  – Increase education and vocational opportunities
  – Connect the neighborhood to other neighborhoods along the Hillsborough River via a trail which will extend from Bayshore to Columbus Drive
  – Build more than 1,600 new residential units with a variety of housing types and affordability

• The creation of a Community Redevelopment Area (CRA) in West Tampa will spur reinvestment needed for infrastructure in the West Tampa community

• Construction is underway in transforming Julian B. Lane Riverfront Park
Julian B. Lane Riverfront Park

- It’s the biggest City project in West Tampa in decades, one that’s aimed at creating an urban park as active and popular as Waterworks and Curtis Hixon Waterfront parks.

- When the new park opens around February 2018, it will feature:
  - A new river center with a community room, a large shaded deck, storage for rowing shells and dragon boats, a public dock, paddleboard rentals, a riverfront promenade and a sheltered cove where beginners can practice on calm water.
  - A large lawn where people at art shows and concerts would have good views of the river and the downtown skyline.
  - Tennis, basketball and pickleball courts, plus a lighted, synthetic-turf athletic field with bleachers for soccer, football and lacrosse.
  - A family picnic area, a splash pad for children, a fenced children’s play area, a dog park and a water taxi stop.
Corporate Growth & Investment

- Thanks to synergies between our universities and our mobile, cybersecurity, and software development sectors, Tampa’s IT sector continues to grow.

- Local tech and medical companies headquartered here continue to expand and invest in our community. A sampling of local company expansions include:
  - Connectwise, 112 new jobs
  - LabTech, 100 new jobs
  - Sunera, LLC, 40 new jobs
  - Inspirata, 70 new jobs
  - Tribridge, 200 new jobs
  - Sunera, LLC, 40 new jobs
  - Xcelience, 45 new jobs

- **Laser Spine Institute in Avion Park**
  - The $56 million, 176,000-square-foot center will create approximately 100 new jobs and expand the medical tourism industry in our market.
  - The new facility represents a $56 million investment.

- **Moffitt Cancer Center Outpatient Facility**
  - The 30 acre, 207,000 square foot, state of the art outpatient center allows Moffitt to offer their services to more patients.
Corporate Growth & Investment

• Google Fiber
  – Google announced Tampa as a potential fiber city for their ultra-fast internet service, Google Fiber
  – Tampa was chosen because of its technology credibility, according to a blog post on the company’s website. “These growing tech-hubs have a strong entrepreneurial spirit and commitment to small business,” wrote Jill Szuchmacher, Director of Google Fiber expansion
  – Google Fiber cited Tampa’s spot on the list of best cities for young entrepreneurs

• Ashley Global Retail
  – Ashley Global Retail recently opened a three-story, 78,000-square-foot e-commerce center and corporate office in Ybor City
  – The office currently employs 200 people, and expects to hire 150 more workers as it continues to expand in Tampa according to Mark Dufresne, CEO of Ashley Global Retail
Corporate Growth & Investment

- Johnson & Johnson
  - The giant pharmaceutical company picked Tampa as its corporate services headquarters
  - Recruiting Johnson & Johnson, one of America's elite and best-known corporations, ranks among the top corporate recruitments to Tampa Bay in at least the past decade
  - The company will create 500 jobs averaging at least $75,000 over the next three years and make a capital investment of $23.5 million into the Tampa region
  - Johnson & Johnson has leased 111,000 square feet of space on the first five floors of 100 Hidden River Corporate Center One near East Fletcher Avenue and I-75, making it one of the top five largest new office leases in Hillsborough over the past five years
BUDGET HIGHLIGHTS
NEIGHBORHOOD ENHANCEMENT

• **Operation W.I.N.**
  – Clean-up effort the third Saturday of each month
  – Focus to maintain alleys, remove illegal dumping and clean up abandoned properties

• **Code Enforcement**
  – Aggressive approach with flagrant code violators
  – More civil citations issued; 85% compliance within 21 days
  – Five Solid Waste employees trained to issue citations
  – Additional front end loader to remove heavy debris

• **Neighborhood University**
  – Identify and develop next generation of Tampa's civic and community leaders
  – Cultivating leadership skills
  – Experience City of Tampa administration
  – 5 graduating classes and 190 participants as of June 2016
To facilitate this revitalization effort, a dedicated team of code enforcement personnel have been assigned to the Sulphur Springs neighborhood. Since July 2015, nearly 136 tons of debris have been removed from the area.

**Nehemiah Project**

- The Nehemiah Project is intended to help revitalize and rebuild the Sulphur Springs neighborhood by providing affordable housing opportunities for income eligible individuals or households.
- The City has dedicated $1 million dollars from various housing grant funding sources to this project.

<table>
<thead>
<tr>
<th>Phase I</th>
<th>Phase II</th>
</tr>
</thead>
<tbody>
<tr>
<td>- 92 structures legally qualified for demolition</td>
<td>- Additional 18 new energy efficient, Energy Star, affordable single family residential homes will be built</td>
</tr>
<tr>
<td>- 53 structures demolished, to date</td>
<td></td>
</tr>
<tr>
<td>- 11 new homes constructed</td>
<td></td>
</tr>
</tbody>
</table>

To facilitate this revitalization effort, a dedicated team of code enforcement personnel have been assigned to the Sulphur Springs neighborhood. Since July 2015, nearly 136 tons of debris have been removed from the area.
BUDGET HIGHLIGHTS
FIRE STATION CONSTRUCTION

- **Fire Station No. 23**
  - District 7
  - 20770 Trout Creek Drive

- **Fire Station No. 24**
  - District 7
  - To be located in New Tampa near K-Bar Ranch
BUDGET HIGHLIGHTS
NEIGHBORHOOD ENHANCEMENTS

• Perry Harvey, Sr. Park
  − Construction began early 2015, and was completed in April 2016
  − Gateway of sculptures honoring the site’s musical history
  − Performance Plaza and lawn area for special events
  − New skate park with reconstructed skate bowl
  − Interactive fountain
**BUDGET HIGHLIGHTS**

**CUSCADEN & ROY JENKINS POOL**

- **Historic Cuscaden Pool**
  - Historic Cuscaden Pool is one of the City’s most unique pools
  - Rehabilitation includes caulking and repairs to brick joints, a new pool filtration system, a new interactive water feature, pool heaters and repair of the pool deck. Newly enhanced first floor multi-purpose rooms may be available for future community meetings
  - Historic Cuscaden Pool is currently under construction and scheduled to be open for public swim in the summer of 2016
  - FY2017 budget includes funding to staff the pool 6 days a week, year-round

- **Roy Jenkins Pool**
  - Roy Jenkins Pool is located on Davis Islands near downtown Tampa
  - This recently re-opened family/leisure pool has five lap lanes, starting blocks, swim up benches, zero entry children's activity pool with a variety of water features, and ADA lifts
  - FY2017 budget includes funding to staff the pool 6 days a week, year-round
• Cal Ripken Youth Development Field
  – The City of Tampa recently opened the Cal Ripken Youth Development Field at Springhill Park
  – Opened February 2016
  – The first artificial turf ball field was made possible with City funding in conjunction with grants from the Baseball Tomorrow Fund, the Cal Ripken, Sr. Foundation, CanDo, the Tampa Bay Rays, and Conn Memorial Foundation
  – A visit by Cal Ripken, Jr. capped off the opening ceremony in late March 2016
• Bryan Glazer Family JCC
  – The new Bryan Glazer Family JCC complex is on the site of the old Fort Homer Hesterly Armory and is expected to have a big impact on the surrounding West Tampa neighborhood
  – Renaming of the facility was in recognition of Bryan Glazer’s $4 million donation to renovate the armory and turn it into a new JCC facility
  – The Grand Opening of the Bryan Glazer Family JCC is expected in December 2016
The Changing Colors on Bayshore Boulevard

– Bayshore Boulevard has become the most beautiful roadway in Florida
– The colors change with the seasons and complement the larger established trees and shrubs that are there year-round
– Next time you are out walking, biking or driving along Bayshore, be sure to celebrate the beauty that is all around you

West River Trail - University of Tampa section

– Completed in February of 2016, the 0.30 mile of 10 feet wide concrete provides a trail connection along the Hillsborough River between Plant Park and Cass Street on the University of Tampa campus
FY2017 Net Budget All Funds
($905.9 million)

General Fund
$372.0
41.1%

Utilities Services Tax
$2.4
0.3%

Fiduciary
$18.7
2.0%

Enterprise
$351.1
38.8%

Grants
$10.0
1.0%

Internal Svc
$24.2
2.7%

Debt Svc
$24.4
2.7%

Other Govt
$103.1
11.4%

FY2017 RECOMMENDED BUDGET
ALL FUNDS

31
FY2017 RECOMMENDED BUDGET
GENERAL FUND EXPENDITURES

FY2017 Net General Fund Expenditures
($372.0 million)

Public Safety
$240.3
65%

Central Govt
$47.9
13%

Parks & Rec
$45.5
12%

Public Works
$24.1
6%

Economic Dev
$14.2
4%
Revenue & Expenditures FY2011-FY2017

$ Thousands


Revenues  Expenditures

Note: FY2017 Budget Forecast began with a $9.2 million shortfall
FY2017 RECOMMENDED BUDGET
PROPERTY TAXES

Millage Rate

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Millage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2011</td>
<td>5.7326</td>
</tr>
<tr>
<td>FY2012</td>
<td>5.7326</td>
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<tr>
<td>FY2013</td>
<td>5.7326</td>
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<tr>
<td>FY2014</td>
<td>5.7326</td>
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<tr>
<td>FY2015</td>
<td>5.7326</td>
</tr>
<tr>
<td>FY2016</td>
<td>5.7326</td>
</tr>
<tr>
<td>FY2017</td>
<td>5.7326</td>
</tr>
</tbody>
</table>
FY2017 RECOMMENDED BUDGET
GENERAL FUND REVENUES

Property Taxes (Compared to FY2007)

<table>
<thead>
<tr>
<th>Year</th>
<th>$ Millions</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2007</td>
<td>166.2</td>
</tr>
<tr>
<td>FY2008</td>
<td>163.6</td>
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<tr>
<td>FY2009</td>
<td>160.0</td>
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<tr>
<td>FY2010</td>
<td>139.4</td>
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<tr>
<td>FY2011</td>
<td>122.0</td>
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<tr>
<td>FY2012</td>
<td>119.4</td>
</tr>
<tr>
<td>FY2013</td>
<td>117.4</td>
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<tr>
<td>FY2014</td>
<td>124.2</td>
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<tr>
<td>FY2015</td>
<td>133.0</td>
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<tr>
<td>FY2016</td>
<td>143.9</td>
</tr>
<tr>
<td>FY2017</td>
<td>153.4</td>
</tr>
</tbody>
</table>

- **Property Taxes Received**
- **Property Taxes Lost Compared to FY2007**
FY2017 RECOMMENDED BUDGET
FIRE AND POLICE EXPENDITURES

Property Taxes Compared to Fire and Police

- Property Taxes: $153.0
- Police/Fire Expenses: $240.3
  - Police: $158.4
  - Fire: $81.9

[Bar chart showing the comparison]
Ending Available Fund Balance

FY2012: 29% Ending Available
FY2013: 28% Ending Available
FY2014: 24% Ending Available
FY2015: 24% Ending Available
FY2016 Projection: 24% Ending Available
FY2017 Budget: 23% Ending Available

$ Thousands
Citywide Personnel/Population

Source: University of Central Florida; Population: Assumes 1.8% population growth in 2016; 1.7% increase in 2017
FY2017 RECOMMENDED BUDGET PERSONNEL

Employee/Population Ratio Comparison

<table>
<thead>
<tr>
<th>Year</th>
<th>Tampa</th>
<th>Orlando</th>
<th>St. Petersburg</th>
<th>Tallahassee</th>
<th>Fort Lauderdale</th>
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<tbody>
<tr>
<td>2007-2008</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td>2008-2009</td>
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<td>2014-2015</td>
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<tr>
<td>2015-2016</td>
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</tbody>
</table>
FY2017 RECOMMENDED BUDGET
PENSIONS

General Employees Pension

Pension year: 1 Jan – 31 Dec
Funded ratio: 92%
City Annual Required Contribution: 100%

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>FY13 Actual</th>
<th>FY14 Actual</th>
<th>FY15 Actual</th>
<th>FY16 Revised Budget</th>
<th>FY17 Forecast</th>
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</thead>
<tbody>
<tr>
<td>Millions</td>
<td>$22.2</td>
<td>$23.4</td>
<td>$17.3</td>
<td>$13.8</td>
<td>$18.8</td>
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</table>
## Fire & Police Pension

<table>
<thead>
<tr>
<th>FY13 Actual</th>
<th>FY14 Actual</th>
<th>FY15 Actual</th>
<th>FY16 Revised Budget</th>
<th>FY17 Forecast</th>
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</thead>
<tbody>
<tr>
<td>$17.6</td>
<td>$17.2</td>
<td>$17.2</td>
<td>$18.4</td>
<td>$20.4</td>
</tr>
</tbody>
</table>

**Pension year:** 1 Oct – 30 Sept  
**Funded ratio:** 93%  
**City Annual Required Contribution:** 100%
## MEDICAL TREND RATES

<table>
<thead>
<tr>
<th>Local Jurisdiction</th>
<th>Medical Trend</th>
<th>% Premium Increase (2016)</th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Tampa</td>
<td>8.0%</td>
<td>7.4%</td>
</tr>
<tr>
<td>City of St. Petersburg</td>
<td>8.0%</td>
<td>3.6%</td>
</tr>
<tr>
<td>Hillsborough County</td>
<td>8.0%</td>
<td>9.6%</td>
</tr>
<tr>
<td>Palm Beach County</td>
<td>7.5%</td>
<td>14.0%</td>
</tr>
<tr>
<td>City of Lakeland</td>
<td>8.0%</td>
<td>13.0%</td>
</tr>
<tr>
<td>District School Board of Pasco County</td>
<td>5.0%</td>
<td>3.9%</td>
</tr>
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</table>

*Source: Florida Office of Insurance Regulation*
### FY2017 - FY2021 Capital Improvement Program

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Convention Center</td>
<td>$10,000,000</td>
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<tr>
<td>Facility Management</td>
<td>$18,156,000</td>
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<tr>
<td>Parking</td>
<td>$5,025,000</td>
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<tr>
<td>Parks &amp; Recreation</td>
<td>$42,680,000</td>
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<td>Solid Waste</td>
<td>$15,285,480</td>
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<td>Fire Rescue</td>
<td>$5,850,000</td>
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<tr>
<td>Technology &amp; Innovation</td>
<td>$8,175,012</td>
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<tr>
<td>Transportation</td>
<td>$57,921,543</td>
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<tr>
<td>Wastewater</td>
<td>$104,976,000</td>
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<tr>
<td>Water</td>
<td>$131,290,317</td>
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<tr>
<td>Stormwater</td>
<td>$20,000,000</td>
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<tr>
<td>Other Projects</td>
<td>$2,382,000</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$421,741,352</strong></td>
</tr>
</tbody>
</table>
INVESTING IN NEIGHBORHOODS

Investing in Neighborhoods

Millions

$0  $10  $20  $30  $40  $50  $60  $70  $80

Fiscal Year


$2.6  $4.2  $4.9  $5.5  $6.2  $6.4  $7.5  $8.8  $10.0  $12.4  $15.1  $15.5  $18.7  $20.6  $69.5
INVESTING IN NEIGHBORHOODS

- $69.5 million in FY2017
- $106.4 million from FY2017 – FY2021
- Approximately $207.9 million dedicated to program since FY2003

FY2017 Investing in Neighborhoods by Program Initiative

<table>
<thead>
<tr>
<th>Program Initiative</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fire Station #23</td>
<td>$4,720,000</td>
</tr>
<tr>
<td>Stormwater</td>
<td>$20,000,000</td>
</tr>
<tr>
<td>Sidewalk Construction</td>
<td>$450,000</td>
</tr>
<tr>
<td>Complete Streets</td>
<td>$476,000</td>
</tr>
<tr>
<td>Street Resurfacing</td>
<td>$5,400,000</td>
</tr>
<tr>
<td>Transportation</td>
<td>$1,330,000</td>
</tr>
<tr>
<td>Parks and Recreation</td>
<td>$37,080,000</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$69,456,000</strong></td>
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</tbody>
</table>
INVESTING IN NEIGHBORHOODS

• Major Road Programs
  – Street Resurfacing
  – Bridge Rehabilitation
  – Complete Streets Projects
  – Intersection Improvements
  – Street Expansions
  – Sidewalk Maintenance
  – Traffic Signalization and Upgrades
<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parks &amp; Recreation</td>
<td>$22,680,000</td>
</tr>
<tr>
<td>Fire Stations</td>
<td>5,850,000</td>
</tr>
<tr>
<td>Transportation</td>
<td>7,700,000</td>
</tr>
<tr>
<td>Fire Vehicle Replacement</td>
<td>8,050,000</td>
</tr>
<tr>
<td>Police Vehicle Replacement</td>
<td>22,720,500</td>
</tr>
<tr>
<td>Stormwater</td>
<td>20,000,000</td>
</tr>
<tr>
<td>Other Projects</td>
<td>1,348,805</td>
</tr>
<tr>
<td>Community Investment Tax Total</td>
<td>$88,349,305</td>
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</tbody>
</table>
INVESTING IN NEIGHBORHOODS

- **Increased Service Levels**
  - Effective FY2016
  - FY2017 Budget $16.4 Million

- **Proposed Expanded Stormwater Capital Improvement Plan**
  - $250 million investment
  - Pending City Council’s approval of Stormwater Improvement Assessment
  - Projects geared towards reducing improvement area flooding
  - Improving the overall water quality
Stormwater Capital Projects Funding

<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td>$ Millions</td>
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<tr>
<td>Current CIP Funding Level</td>
<td>12.7</td>
<td>7.3</td>
<td>7.3</td>
<td>15.5</td>
<td>21.1</td>
<td>18.3</td>
<td>17.6</td>
<td>0.0</td>
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<tr>
<td>Proposed CIP Assessment</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>39.1</td>
</tr>
</tbody>
</table>
Major FY2017 projects include:

- Bayshore Boulevard Enhancements, Phase III
- Manhattan Avenue Roadway Improvements
- Willow Avenue at Kennedy Boulevard Intersection Improvements
- Palma Ceia Water Main Replacement
- Sun Bay South Distribution Line
- Sunset Park Distribution Line
Major FY2017 projects include:

- City Hall Exterior Renovations
- Hanna Avenue Relocation
- Curtis Hixon Waterfront Park Playground Shade Structure
- Public Safety Communications Systems Equipment
- Moveable Bridge Improvements
- Rome Avenue Relocation
- Convention Center Improvements and Upgrades
Major FY2017 projects include:

- North O’Brien Street Improvements
- Spruce Street Corridor Improvements
- Culbreath Bayou Distribution Line
- Sunset Park Distribution Line
- Louisiana Avenue Pumping Station Rehabilitation
- Solid Waste Building #4 Renovation
- Solid Waste CNG Station
- Plant Hall Improvements
- Rocky Point Golf Course Improvements
Major FY2017 projects include:

- Fire Station No. 23
- North Tampa Pressure Enhancements
- 109th Avenue Pumping Station Rehabilitation
- Babe Zaharias Golf Course Improvements
FY2017 ENTERPRISE DEPARTMENTS

FY2017 Enterprise Funds
($351.1 million)

- Water: $127.2 million (36%)
- Wastewater: $106.5 million (31%)
- Solid Waste: $98.2 million (28%)
- Parking: $15.0 million (4%)
- Golf Courses: $4.2 million (1%)

Total: $351.1 million
BOND RATINGS

Eight Rating Upgrades Since 2011

<table>
<thead>
<tr>
<th>Issue Type</th>
<th>Moody’s/Fitch/S&amp;P</th>
</tr>
</thead>
<tbody>
<tr>
<td>Issuer Credit Rating</td>
<td>Aa1 / AA / AAA</td>
</tr>
<tr>
<td>Utilities Tax Revenues Bonds – Junior Lien</td>
<td>Aa3 / AA- / AA-</td>
</tr>
<tr>
<td>Occupational License Tax Revenue Bonds</td>
<td>Aa2 / AA- / None</td>
</tr>
<tr>
<td>Sales Tax Revenue Bonds</td>
<td>Aa2 / AA / AA+</td>
</tr>
<tr>
<td>Non-Ad Valorem Revenue Bonds</td>
<td>Aa2 / AA- / AA+</td>
</tr>
<tr>
<td>Water and Sewer Bonds</td>
<td>Aa1 / AAA / AAA</td>
</tr>
<tr>
<td>Solid Waste Bonds</td>
<td>A2 / A+ / None</td>
</tr>
</tbody>
</table>
FY2017 BUDGET OBJECTIVES

✓ Creating jobs and growing our economy
✓ Protecting our children
✓ Enhancing quality of life
✓ Improving our infrastructure
✓ Retaining and rewarding our employees
✓ Balanced budget without using reserves
✓ Streamlining regulatory and permitting processes